



Ministerie van Economische Zaken

Very impressive, dear colleague  
|  
but...will it also work in theory?



Coordinating  
programming and  
funding in Europe,  
principles, policies,  
and practice

*Eric Regouin*

*Platform, Leiden, February 13th,  
2014*



## Keywords to concentrate on

1. Coordinated programming and funding
2. Principles
3. Policies
4. Practice



..or should we ask...

Do our national Principles, Policies and Practice

really underpin, support and strengthen

Coordinated programming and funding in Europe?



## The cycle

Policy objectives

- More/better/safer food
- Less reliance on ....
- Cleaner environment
- Catering to segments of the electorate (farmers?)
- Other societal wishes and demands
- ...



## The cycle

Policy objectives

- **Economic growth through research and innovation**
- **Safeguard critical mass in science areas**
- **Maintain knowledge infrastructure**
- ...



## The cycle

Policy

Research  
question

- Is research really effective?
- Is it knowledge that we need?
- Is it the cheapest?
- Is it not known already and is it communication that is lacking?
- Applied or fundamental?



## The cycle

Policy

Research  
question

Project  
commissioning

- Direct commissioning?
- Competitive process?
- Private industry involvement?
- Intellectual property rights?
- Assessments and overhead costs for the state?
- Real Pot or Virtual Pot?



- Practical supervision
- Mid-term reporting
- Dissemination activities  
(Research without communication is no research)
- Review and redirection

Project  
commissioning

Project  
execution



## The cycle

Policy objectives

- Did you get what you bargained for?
- The responsibility of a public funder
- Do you evaluate your researchers?

Project execution

Assessment of results & discharge

## The cycle

Policy objectives

- How active are you in absorbing the research outcomes: organisation, process, etc.
- Do current policy views ignore scientific outcomes?

Incorporation of result in policy

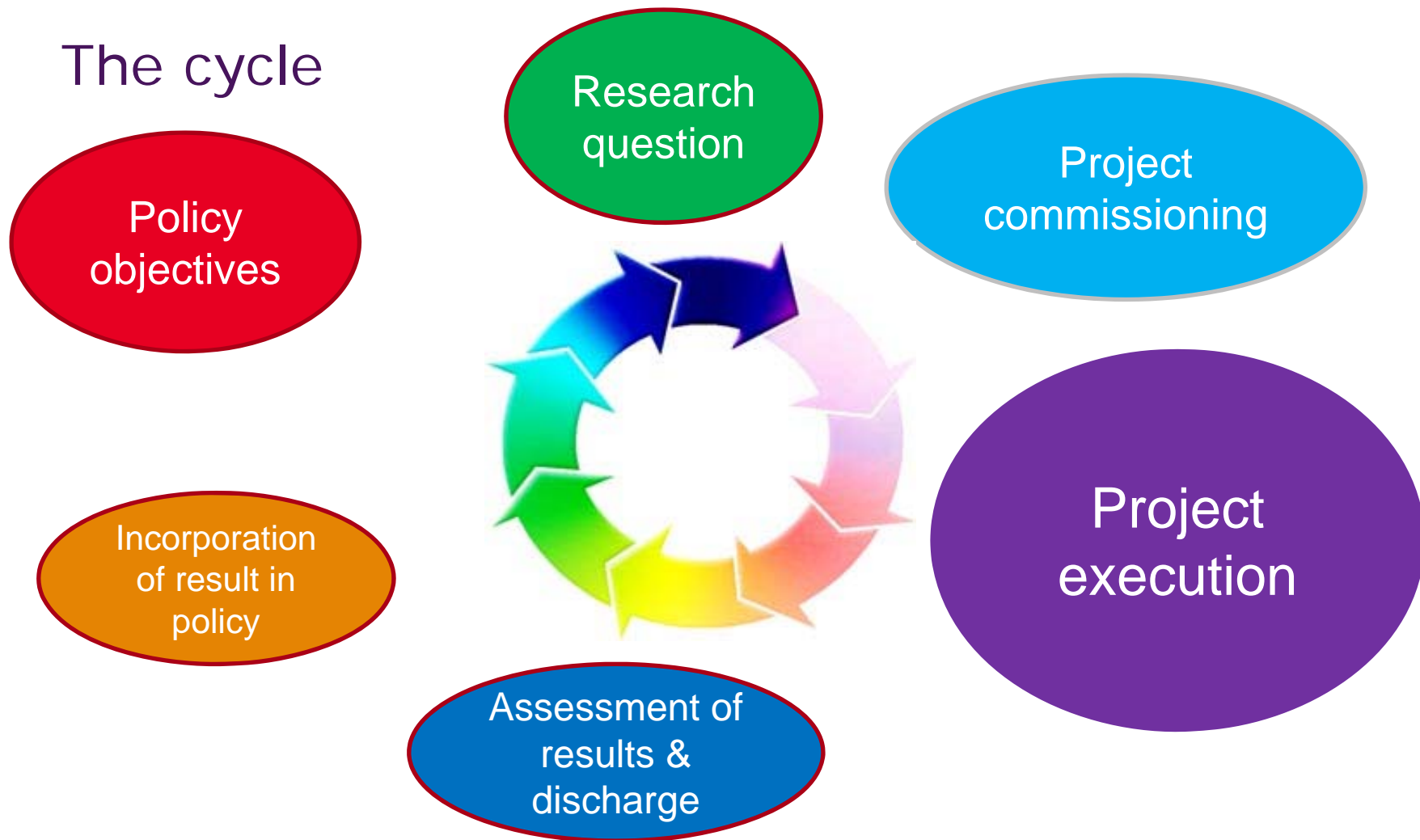
Assessment of results & discharge

Project execution





## The cycle





## What are some guiding principles from a national point of view?

### Domestic principles, e.g.

- (maximum?) autonomy
- reinforcement of national research infrastructure
- view on the role of the 'State': public responsibility vs private entrepreneurship

### Multilateral cooperation motivated by

- value for money
- sourcing of expertise not available domestically
- agenda setting
- cofunding available only within national research priorities?
- ...



## Europeanisation instruments

### Framework Programme (Horizon 2020)

- Competition
- Compulsory creation of consortia (not in all pillars)
- Cofunding requirement makes national and EU-agenda converge

### ERA-nets

- protectionism: predominantly virtual common pot funding

### Joint Programming

- SRA's, strategic planning

# Reflection...



*Does national research infrastructure warrant protection? When?*

*When is competition usefull?*

*The political mood...*

*But is is my money!*

*What is it exactly that I want to align? And with what?*





and..

Thank you for your attention !!